

- LONDON -

Meeting:	Overview and Scrutiny Committee
Date:	21 <sup>st</sup> November 2006
Subject:	Overview and Scrutiny Work Programme
Key Decision:	Not applicable
Responsible Officer:	Director People, Performance and Policy
Portfolio Holder:	Strategic Overview and External Affairs Portfolio Holder
Status:	Part I
Encs:	Work programme of the Overview and Scrutiny Committee and the sub committees

# SECTION 1 – SUMMARY AND RECOMMENDATIONS

This report outlines the proposed scrutiny work programme for 2006 – 10

## **RECOMMENDATIONS:**

Members are asked to:

- Note the final versions of the work programmes for the Overview and Scrutiny Committee, Safer and Stronger Communities scrutiny sub committee and Sustainable Development and Enterprise scrutiny sub committee attached as Appendices One, Two and Three respectively
- ٠ Note the work programmes for the Adult Health and Social Care and Children and Young People scrutiny sub committees attached as Appendices Four and Five respectively
- Refer the work programmes for all of the scrutiny committees to Full Council

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## **SECTION 2 - REPORT**

### Brief Background

and Appendices Four and Five for the Overview and Scrutiny committee to note. Social Care and Children and Young People scrutiny sub committees work programmes were not available. Meetings of these sub committees in October have now determined their work programmes and these are now attached as scrutiny sub committees. At that time the final proposals for the Adult Health and In October the Overview and Scrutiny committee agreed its work programme for the next 4 years. It also noted the final proposed work programmes of the Safer Stronger Communities and Sustainable Development and Enterprise

councillors are asked to refer this report on to the next appropriate meeting The work programme as a whole needs to be submitted to Full Council and

## Issue to be determined

Councillors are being asked to note the final details of the overview and scrutiny work programme and refer it on to Full Council.

### Benefits

structuring the work programme, the committee has the opportunity to: for local people and the work of the council in a number of ways. By carefully The committee has the opportunity to contribute to the improvement of services

- Gain maximum benefit out of the value they can add.
- Target the areas of the most strategic importance.
- Consider its work levels and any resource implications that may be presented

### Costs of proposals

recommendations in this report The cost of delivering the scrutiny work programme will be met from within existing resources. There are no additional costs associated with the

# Resources, costs and risks associated with recommendation

Failing to consider the work programme in detail may mean opportunities for scrutiny to contribute to the improvement of services for local people and the asked to work of the council may be diminished. Officers from the scrutiny team may be

# Implications if recommendations rejected

own The would not be able to meet its constitutional responsibilities each year. Committee. Overview and Scrutiny committee is required to agree a work programme work programme Each sub committee contributes to this process by determining its programme and feeding this into the Overview and Scrutiny Failure to agree its work programme would mean this committee and into the and

### **Options considered**

The options considered are incorporated in the appendices

# Option recommended and reasons for recommendation

Overview and Scrutiny committee in September 2005 The options confirm to the principles of scrutiny document, adopted by the

# Staffing/workforce consideration

There are none specific to this report

work programme. Equalities Impact consideration Equalities considerations are incorporated into the methodology for delivering the

Current KPI's and Likely impact of decision on KPI's There are no specific performance indicators related to this report. However, successful delivery of the work programme should help to improve the council's performance overall.

## Section 17 considerations

There are none specific to this report.

## **SECTION 3 -**STATUTORY OFFICER CLEARANCE

Monitoring Officer	Chief Financial Officer
√ Jill Travers	✓ Barry Evans

# **SECTION 4 - CONTACT DETAILS AND BACKGROUND PAPERS**

<u>Contact:</u> Lynne McAdam, Service Manager Scrutiny, x 5387

### **Background Papers:**

# IF APPROPRIATE, does the report include the following considerations?

4. M	3. C	2. C	1. C
Manifesto Pledge Reference Number	Community Safety (s17 Crime & Disorder Act 1998)	Corporate Priorities	Consultation
All	NO	YES	NO

Appendix One: Agreed topics for the C	Overview and Scrutiny committee v	vork programme 2006 – 2010

Year One	Year Two	Year Three	Year Four
Budget	Budget	Budget	Budget
1/2 day challenge panel	1/2 day challenge panel	1/2 day challenge panel	1/2 day challenge panel
Impact of NHS financial	Impact of NHS financial		
situation	situation		
Working party	Working party		
Procurement programme	Procurement programme	Procurement programme	Procurement
Management/ monitoring     IDR	Management/ monitoring     IDR	<ul> <li>Management/ monitoring IDR</li> <li>Delivering savings IDR</li> </ul>	<ul><li>Management/ monitoring IDR</li><li>Delivering savings IDR</li></ul>
<ul> <li>Delivering savings IDR</li> </ul>	Delivering savings IDR	Procurement partnerships IDR	Procurement partnerships IDR
Procurement partnerships     IDR	Procurement partnerships     IDR		
Community Engagement	NHP Value for Money LTR		
strategy			
Report			
Community strategy	Services for People with Special		
Report	Educational Needs IDR		
Corporate assessment			
<sup>1</sup> / <sub>2</sub> day challenge panel			
Power enquiry			
Report			
HR Programme			
<ul> <li>Motivating and rewarding staff - IDR</li> </ul>			
<ul> <li>Harrow council as an employer IDR</li> </ul>			
<ul> <li>Internal communications LTR</li> </ul>			
Recruiting BME staff IDR			
<ul> <li>Revised strategy for people – ½ day challenge</li> </ul>			
Management development     post MMR – LTR			

Olympics programme	Olympics programme	Olympics programme	Olympics programme
Audit/Risk	Audit/Risk	Audit/Risk	Audit/Risk
1/2 day challenge panel	1/2 day challenge panel	1/2 day challenge panel	1/2 day challenge panel
MORI outcomes	MORI outcomes		
Report	Report		
	Equalities programme	Equalities programme	Equalities programme
Community calls to action –			
implications of the Local			
Government white paper(s)			
Report			
Ombudsman's annual report	Ombudsman's annual report	Ombudsman's annual report	Ombudsman's annual report
Report	Report	Report	Report
	Service and corporate planning LTR		
	Embedding performance		
	• .		
	management LTR		
Culture programme	Culture programme	Culture programme	Culture programme
<ul> <li>Cultural strategy ½ day</li> </ul>			
challenge panel			
Arts culture Harrow LTR			
Investor in People			
$\frac{1}{2}$ day challenge panel			
Strategic Projects			
Report initially followed by			
possible programme of work to			
investigate the impact of			
savings proposals.			

Appendix Two: Agreed topics for the Safer and Stronger Communities scrutiny sub committee work programme 2006 – 2010

Year One	Year Two	Year Three	Year Four
Safer communities programme	Safer communities programme	Safer communities programme	Safer communities programme
Decision making processes	RFOC – report	• Fear of crime reassessment	Fear of crime reassessment
(S17 mainstreaming) -	People (ASB, social	– report	– report
challenge	cohesion) – IDR	• ASB – IDR	• ASB – IDR
	Physical (Licensing,	Enforcement/ Envirocrime -	Enforcement/ Envirocrime –
	enforcement, envirocrime – IDR	IDR	IDR
CDRP 6 – monthly	CDRP 6 – monthly	CDRP 6 – monthly	CDRP 6 – monthly
assessments	assessments	assessments	assessments
Report/challenge	Report/challenge	Report/challenge	Report/challenge
Anti-poverty programme			
<ul> <li>Financial inclusion (links to</li> </ul>			
voluntary sector programme			
<ul> <li>– capacity building)</li> </ul>			
<ul> <li>Fuel poverty</li> </ul>			
IDR			
Strategic Objectives for			
community cohesion			
Report			
	Voluntary Sector Programme	Voluntary Sector Programme	
	Developing a strategic	Developing a strategic	
	relationship with the sector	relationship with the sector	
	• Future role/purpose of grant	• Future role/purpose of grant	
	funding	funding	
	Arts culture Harrow	Arts culture Harrow	
	<ul> <li>Increasing the voluntary</li> </ul>	<ul> <li>Increasing the voluntary</li> </ul>	
	sector's capacity	sector's capacity	
	Public Realm infrastructure		
	Liveability and public spaces		
	IDR		
	Phone booth provision		
	LTR		

	Area working programme	Area working programme	Area working programme
	<ul> <li>Extended schools – LTR</li> </ul>	<ul> <li>Extended schools – LTR</li> </ul>	<ul> <li>Extended schools – LTR</li> </ul>
	Neighbourhood working	Neighbourhood working	Neighbourhood working
Community plan			
Report			

Appendix Three: Agreed topics for the Sustainable Development and Enterprise scrutiny sub committee work programme 2006 – 2010

Year One	Year Two	Year Three	Year Four
Impact of changes in Harrow's demography Programme	Impact of changes in Harrow's demography Programme	Impact of changes in Harrow's demography Programme	Impact of changes in Harrow's demography Programme
Drought preparations <sup>1</sup> ⁄ <sub>2</sub> day challenge panel COMPLETE			
Borough-wide economic development ½ day challenge panel REPORT IN NOVEMBER			
Tourism Review ½ day challenge panel REPORT IN NOVEMBER			
Residents' Information Pack LTR COMPLETE	Energy consumption LTR		
	West London Alliance (ACL case study) IDR	Accessibility LTR	
		Traffic management IDR	
	Housing Programme of work / working pty	Housing Programme of work / working pty	Housing Programme of work / working pty

### Appendix Four: Agreed Topics for the Adult Health and Social Care Scrutiny Sub Committee Work Programme 2006 – 2010

THEME	YEAR ONE (2006/07)	YEAR TWO (2007/08)	YEAR THREE (2008/09)	YEAR FOUR (2009/10)		
AGREED FOR INCLUSI	AGREED FOR INCLUSION IN PROGRAMME					
PRIMARY CARE	<ul> <li>PCT consultation on transferral of services to Alexandra Avenue Health and Social Care Centre</li> <li>Reports in June and September 2006</li> <li>Formal response from committee</li> <li>Members' visit in August 2006</li> <li>Practice Based</li> <li>Commissioning</li> <li>Report in June 2006</li> <li>Patient choice</li> <li>Report in June 2006</li> <li>Public health: Obesity</li> <li>/Diabetic Care</li> <li>Initial report in October 2006</li> <li>In-depth review in early2007 (joint work with Children and Young People Committee)</li> </ul>	Practice Based         Commissioning         ➤ Report         Patient choice         ➤ Report         Public health: Obesity         /Diabetic Care         ➤ Completion and report         back of in-depth         review, with Children         and Young People         Committee				
	Public health: Sexual health strategy ➤ Report in September 2006					

ACUTE CARE	<ul> <li>Northwick Park Hospital maternity services</li> <li>➢ Regular update reports</li> <li>NWL Hospitals Trust – healthcare acquired</li> </ul>	Northwick Park Hospital maternity services ➤ Regular update reports		
	<ul> <li>infection</li> <li>➢ Annual report on Infection prevention and control in December 2006</li> </ul>			
SOCIAL CARE	<ul> <li>Follow up of review of domiciliary care</li> <li>➢ Challenge Panel in Autumn 2006</li> </ul>			
	Social Services Complaints ➤ Annual report in December 2006	Social Services Complaints > Annual report in December 2007	Social Services Complaints ➤ Annual report in December 2008	Social Services Complaints ➤ Annual report in December 2009
		Adults social care VFM <ul> <li>In-depth review</li> </ul>		
MENTAL HEALTH	Integrating mental health services ➤ Report in October 2006			
	<ul> <li>Application by C&amp;NW</li> <li>London Mental Health</li> <li>Trust for foundation status</li> <li>➢ Report in September 2006</li> </ul>			

PARTNERSHIP PROJECTS	<ul> <li>Implementing the white paper</li> <li>Report in June and September 2006</li> <li>Planning for a flu pandemic</li> <li>Report in June 2006</li> <li>Followed by challenge panel in Winter 2006/early2007 (if time permits)</li> </ul>	Implementing the white paper ➤ Report		
		<ul> <li>Impact of rationalisation of services on well – being</li> <li>In-depth review or Health Impact Assessment?</li> <li>Include an older people's chiropody services – case study</li> </ul>		
		Implementation of leisure card ➤ In-depth review MORI outcomes ➤ Report and possible programme		
	Community strategy <ul> <li>Report</li> </ul>	F - 23		
PERFORMANCE ISSUES	Question and Answer session with portfolio holder(s) ➤ Special session in March 2007	Question and Answer session with portfolio holder(s)	Question and Answer session with portfolio holder(s)	Question and Answer session with portfolio holder(s)

FINANCIAL POSITIONS OF LOCAL NHS TRUSTS (In the long term, these issues will be discussed by the new Standing Review on NHS finances and transfer from the Adult Health and Social Care Committee)	Scrutiny response to Annual Health Check submissions by NHS trusts ➤ March 2007 Harrow PCT finances ➤ Quarterly updates and financial recovery plan	Scrutiny response to Annual Health Check submissions by NHS trusts ➤ March 2008 → transferred to the Standing Review of NHS Finances	Scrutiny response to Annual Health Check submissions by NHS trusts ➤ March 2009 → transferred to the Standing Review of NHS Finances	Scrutiny response to Annual Health Check submissions by NHS trusts ➤ March 2010
	North West London Hospitals Trust – financial recovery plan > Report	→ transferred to the Standing Review of NHS Finances	→ transferred to the Standing Review of NHS Finances	
PAN-BOROUGH WORK	<ul> <li>Consultation on reconfiguration of healthcare services in Harrow and Brent</li> <li>Report in October 2006</li> <li>Joint Committee possibly in early 2007 (maybe broader than previous JOSC with Brent and Ealing, depending on patient flow for trust sites)</li> </ul>	Follow up on outcomes of consultation and implementation		

p V	Consultation on burns and blastics provision at Mount /ernon Hospital > Liaison with Hillingdon scrutiny in July 2006 > Response to Trust	IF TIME ALLOWS		
P P P	ntegration of council/PCT provision > Programme – link to work of standing review on NHS finances Planning for a flu bandemic > Challenge panel in Winter 2006/early2007 Royal National	<ul> <li>Integration of council/PCT provision</li> <li>➢ Programme – link to work of standing review on NHS finances</li> </ul>	<ul> <li>Integration of council/PCT provision</li> <li>➢ Programme – link to work of standing review on NHS finances</li> </ul>	Integration of council/PCT provision ➤ Programme – link to work of standing review on NHS finances
C d F R	Drthopaedic Hospital levelopments > Report Review of catering services			
	ACL provision for people vith learning disability In-depth review – as this is a cross cutting topic, it may be considered elsewhere			
E	Eye care for older people <ul> <li>Report plus further <ul> <li>work</li> </ul> </li> </ul>			

Appendix Five: Agreed Topics for the Children & Young People Scrutiny Sub-Committee Work Programme 2006–10

ТНЕМЕ	YEAR ONE (2006/07)	YEAR TWO (2007/08)	YEAR THREE (2008/09)	YEAR FOUR (2009/10)
AGREED FOR INCLU	ISION IN PROGRAMM	E		
EVERY CHILD MATTERS	ECM outcome - achieve economic well-being ➤ Report in April 2007	<ul> <li>ECM outcome – enjoy and achieve</li> <li>&gt; Report</li> <li>ECM outcome – make a positive contribution</li> <li>&gt; Report</li> </ul>	ECM outcome – be healthy ➤ Report ECM outcome – stay safe ➤ Report	NSF on children's health and maternity ➤ Report
ISSUES FOR CHILDREN'S SERVICES	Children and Young People Plan ➤ Update report in February 2007			
	Special Educational Needs Update in June 2006 Healthy Lifestyles - Review of catering services (including			
	reference to provision of drinking water in schools) ➤ Report in October 2006			
	Development of a Children's Trust > Report in 2007	Development of a Children's Trust		
	Looked after children ➤ Light touch review, reporting back in October 2006	<ul> <li>Looked After Children</li> <li>Follow up of implementation of recommendations</li> </ul>		
	Sixth form collegiate ➤ Report in June 2006	Sixth form collegiate ➤ Report	Sixth form collegiate ➤ In depth review	

ТНЕМЕ	YEAR ONE (2006/07)	YEAR TWO (2007/08)	YEAR THREE (2008/09)	YEAR FOUR (2009/10)
		14 - 19 strategy 14 - 19 strategy	(2000/03)	
	Parent partnership services ➤ Report in February 2007			
ASSESSING PERFORMANCE	Joint Area Review self assessment > ½ day challenge panel - conducted by Overview and Scrutiny Committee in September 2006, as part of Corporate Assessment/JAR self assessment Joint Area Review	Post Joint Area Review		
	outcomes and action plan ➤ Report in February 2007	programme ≻ Report		
	<ul> <li>Key Performance</li> <li>Indicators</li> <li>➢ Report in December 2006 - (un)verified, for use in preparation for Question and Answer session with portfolio holder(s)</li> </ul>	Key Performance Indicators (Un)verified – for use in preparation for Question and Answer session with portfolio holder(s)	Key Performance Indicators (Un)verified – for use in preparation for Question and Answer session with portfolio holder(s)	Key Performance Indicators (Un)verified – for use in preparation for Question and Answer session with portfolio holder(s)
		Annual Performance Assessment ➤ 1⁄2 day challenge panel	Annual Performance Assessment ≻ 1⁄2 day challenge panel	Annual Performance Assessment ➤ 1/2 day challenge panel
ACHIEVEMENT AND ATTAINMENT	Achievement and attainment – including performance information for schools	Achievement and attainment – including performance information for schools	Achievement and attainment – including performance information for schools	Achievement and attainment – including performance information for schools

ТНЕМЕ	YEAR ONE (2006/07)	YEAR TWO (2007/08)	YEAR THREE (2008/09)	YEAR FOUR (2009/10)
	<ul> <li>Report in February 2007</li> </ul>	<ul> <li>Report in February 2008</li> </ul>	<ul> <li>Report in February 2009</li> </ul>	<ul> <li>Report in February 2010</li> </ul>
COMMUNITY ISSUES	<ul> <li>School nursing</li> <li>Challenge Panel in Autumn 2006</li> </ul>			
	Extended schools ➤ Update report in October 2006	<ul> <li>Extended schools</li> <li>Update report in September/ October 2007</li> <li>Possible crossover opportunity with Overview &amp; Scrutiny Committee work on New Harrow Project</li> </ul>		
	<ul> <li>Community strategy</li> <li>Consultation on refreshed strategy in October 2006</li> </ul>			
	Obesity ➤ In depth review, joint work with Adult Health and Social Care Committee in 2007	Obesity (continued) ➤ In depth review, joint work with Adult Health and Social Care Committee in 2007		
SCHOOLS		Future of schools – demography ➤ In depth review	<ul> <li>Schools' organisation</li> <li>➢ In depth review – linked to demography review</li> </ul>	
		<ul> <li>School Music Service</li> <li>Review of impact of reduced budgets on music provision</li> </ul>		
HOLDING DECISION MAKER(S) TO ACCOUNT	Question and Answer session with portfolio holder(s) > Special meeting in	Question and Answer session with portfolio holder(s)	Question and Answer session with portfolio holder(s)	Question and Answer session with portfolio holder(s)

THEME	YEAR ONE (2006/07)	YEAR TWO (2007/08)	YEAR THREE (2008/09)	YEAR FOUR (2009/10)	
	January 2007				
FLEXIBLE - TO BE CONSIDERED FOR PROGRAMME IF TIME ALLOWS					
INDIVIDUAL TOPICS	Young people's sexual health ➤ In depth review	School exclusions <ul> <li>Report</li> </ul>			
	<ul> <li>Children and Young</li> <li>People's plan</li> <li>▷ ½ day challenge panel or report</li> </ul>	Youth engagement In depth review, using policing and youth as a case study			
	Children's health specific ≻ ½ day challenge panel	Early years and childcare <ul> <li>In depth review</li> </ul>			